

BOARD OF DIRECTORS PUBLIC SESSION, FY16-Q1

October 21, 2015

ACA QI-16 HIGHLIGHTS

Business Attraction & Expansion

Q1-16: 2,924 jobs, \$114.3 million in capital investment committed

ACA Audits and Sunset Review

- Financial Audit Findings: Clean
- Sunset Review Findings:
 - Authority can more clearly report its economic development impact and enhance its processes for awarding and monitoring grants.

Trade & International Growth

Israel Trade Mission



FY2016 CURRENT CLIENT ACTIVITY





































REVOLUTION PARTS













ACA JOBS AND PIPELINE REPORT

KEVIN J. SULLIVAN, SENIOR VICE PRESIDENT BUSINESS ATTRACTION & EXPANSION



ACA BUSINESS ATTRACTION PIPELINE

244 Opportunities **48,371** New Jobs

\$ 47,412 Average Wage

\$ 11.4 billion in CapEx

Origin (Attraction)



Northeast: 17%



Midwest: 20%



Southwest: 12%



California: 16%



International: 21%



Southeast: 8%

Industry (Total)

- 16% Manufacturing
- 6% Renewable
- > 11% A&D
- 14% Traditional

- > 11% IT/Software
- ➤ 13% Business/Financial
- 18% Consumer Products
- ➤ 10% Bio/Healthcare



ACA BUSINESS EXPANSION PIPELINE

73 Opportunities\$ 629.6 million in CapEx7,492 New Jobs\$ 51,446 Average Wage

Origin (Expansion)



Northern AZ: 3%

> Flagstaff



Central AZ: 71%

- Phoenix
- Scottsdale
- Mesa
- > Tempe



Southern AZ: 1%

- Tucson
- Marana

Industry (Total)

- ➤ 31% Manufacturing
- ➤ 16% Bio/Healthcare
- > 14% A&D

- ➤ 11% Business/Financial
- > 14% IT/Software





ACA REVAZ REPORT

BRIAN SHERMAN, SENIOR VICE PRESIDENT BUSINESS DEVELOPMENT

A program of the



THE OPPORTUNITY

- 4,600 manufacturers in Arizona
- 87% < 50 employees (84% U.S.)
- SMEs need to diversify and innovate to survive & thrive
- Global competition + supply-chain dynamics raise the stakes
- Reducing costs is not a sustainable strategy



PARTNERSHIP THAT DELIVERS RESULTS







REVAZ BUSINESS MODEL

Mission – Help *manufacturers* grow their business value

- Blended service delivery internal domain experts + 3rd party service providers
- Technical assistance complements financial assistance and traditional economic development
- Measuring impact survey methodology & metrics
 - Cost savings
 - Revenue growth
 - Jobs, capital investment, ROI



REVAZ SERVICES

Operations Services

- ContinuousImprovement
- Supply Chain Management
- Quality
- Engineering/Technical
- IT
- Sustainability/Energy
- Workforce

Growth Services

- Strategic Planning
- Sales/Marketing/Export
- Finance
 - Debt
 - Equity
 - Incentives
- Product Development
 - Product Extensions
 - R&D
 - Tech Transfer



PROGRAM UPDATE

- Expanding our Advisory Board in November
- Hiring an Executive Director and adding two manufacturing experts
- FY16 Goals
 - 1) 80 client engagements
 - 2) 3 cohorts of 6+ clients complete ExporTech
 - 3) \$10 million in revenue impact
 - 4) \$2 million in cost savings





QUESTIONS?

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THENEWERA HAS ARIVED



WHERE CHAMPIONS EARN THEIR CROWNS

COLLEGE FOOTBALL PLAYOFF EVENTS









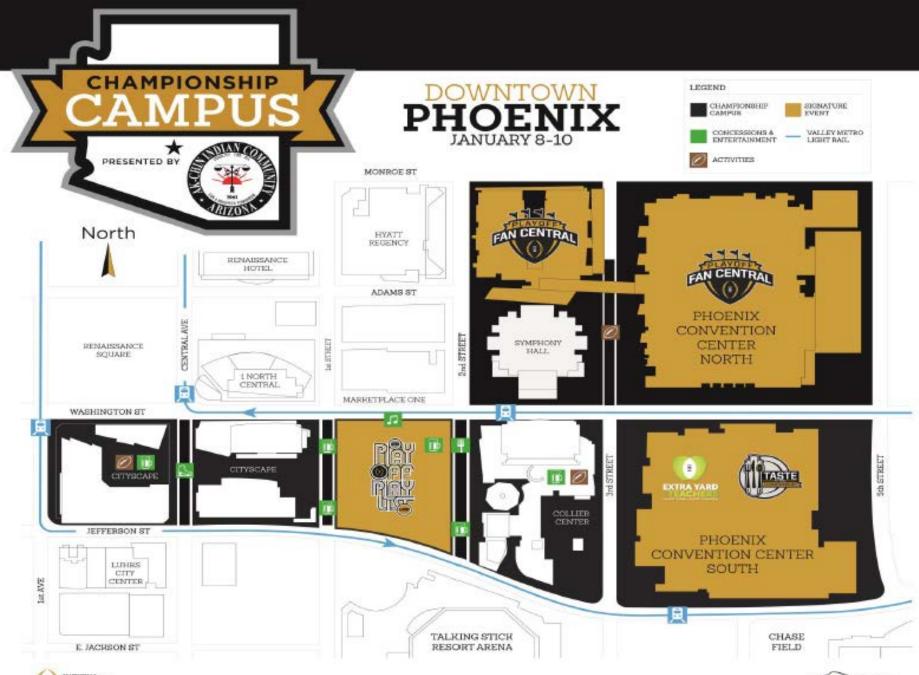


CHAMPIONSHIP CAMPUS

PRESENTED BY AK-CHIN INDIAN COMMUNITY



- Downtown Phoenix
- January 8-10 weekend
- Free, family-friendly, football-themed
- Indoor/outdoor events
- Daily concerts featuring A-List talent
- ESPN broadcast location
- >500,000+ visitors anticipated





Why Host These MEGA Events?

Current Investment

University of Phoenix Stadium

- World-class, state of the art facility
- > Hosted 2 BCS Championships, 2 Super Bowls, a Pro Bowl, and other events
- > 2016 College Football Playoff Championship and 2017 NCAA Final Four

Public Infrastructure

- Light rail and outstanding public transportation
- Sky Harbor airport and many regional airports with FBOs

Nobody Does This Better

- Iconic resorts, abundant golf courses and outstanding restaurants
- Amazing climate and stunning scenery
- Community embraces and supports these events



Why Host These MEGA Events?

Shine National Spotlight on Arizona

Approximately 33,395,000 viewers last year

Estimated 4.4 million tweets last year

More than 1,000 credentialed media



Why Host These MEGA Events?

Economic Impact

- > \$646.2 million economic impact from last 4 Arizona BCS Championship games
- > 1,500 jobs with wages totaling \$54 million from this event
- >Our success positions us for Future Mega Events
- Showcase Arizona as the place to visit, do business, recreate, and receive an education 2016 (2016)



CEO FORUM

THE TIME TO LEAD IS NOW

- Strategic partnership with Arizona Commerce Authority
- Led by Governor Ducey
- Attract and host up to 25 CEOs from around the country
- Encourage relocation/ expansion to Arizona
- Thought-provoking leadership content
- Promote Arizona's brand and competitive advantages



CEO FORUM THE TIME TO LEAD IS NOW Exclusive CEO Forum Events:

Saturday:

Governor's Welcome Event

Sunday:

- Keynote presentations by national thought leaders on relevant business topics
- Positive sub-text on Arizona business environment and educational landscape
- Arizona Experiences in the afternoon

Monday:

- Pre-Game Chalk Talk and brunch
- AOC Exclusive Tailgate Party
- CFP National Championship Game



BUY LOCAL

- Hospitality packages available through the AOC
 - Suites/Game ticket packages
 - Exclusive VIP Hospitality
 - Access to ESPN, CFP & AOC events
- Purchasing through the AOC stimulates local economic development
- Ensure Arizona will be able to successfully bid on future mega events





ARIZONA KNOW HOW. JOIN US.