

FY2019 ANNUAL REPORT NOVEMBER 1, 2019



Annual Report

November 1, 2019

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1. Overview

Pursuant to A.R.S. § 41-1545 et seq., the Arizona Commerce Authority (the "Authority") administers the Arizona Competes Fund ("ACF"). In accordance with A.R.S. § 41-1545.02, grants from the ACF may be awarded for (i) attracting, expanding or retaining Arizona basic enterprises (A.R.S. § 41-1545.02(A)(1)) and (ii) supporting and advancing programs and projects for microenterprises, rural businesses, small businesses and business development that enhance economic development (A.R.S. § 41-1545.02(A)(2)).

Pursuant to A.R.S. § 41-1545.04, the Authority is required to submit an annual report on ACF activity by November 1 of each year. This document constitutes the Authority's annual report on ACF activity for Fiscal Year 2019 (July 1, 2018 through June 30, 2019) ("FY2019").

II. Grants Attracting, Expanding or Retaining Arizona Basic Enterprises - A.R.S. § 41-1545.02(A)(1)

A. Grants Awarded in FY2019

During FY2019, the Authority awarded the following four (4) ACF grants in accordance with A.R.S. § 41-1545.02(A)(1) representing a total commitment of \$10,750,000:

1. Grantee Deloitte Consulting, LLP

Award Amount \$2,500,000

New Jobs Commitment 1,000

Retained Jobs Commitment 78

Average Wage Commitment \$95,201 for new jobs; \$100,000 for retained jobs

Health Insurance Commitment

At least 65% payable by Grantee

Capital Investment Commitment \$30,000,000

2. Grantee Boeing Company

Award Amount \$750,000

New Jobs Commitment 914

Retained Jobs Commitment 3,426

Average Wage Commitment \$87,985 for new jobs; \$93,475 for retained jobs

Health Insurance Commitment At least 65% payable by Grantee

Capital Investment Commitment \$10,000,000

3. Grantee Atieva USA, Inc. dba Lucid Motors USA, Inc.

Award Amount \$5,000,000

New Jobs Commitment 2,185

Average Wage Commitment \$42,266

Health Insurance Commitment At least 65% payable by Grantee

Capital Investment Commitment \$675,000,000



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4. Grantee Nationwide Mutual Insurance Company

Award Amount \$2,500,000

New Jobs Commitment 514
Retained Jobs Commitment 1,712

Average Wage Commitment \$58,439 for new jobs; \$68,000 for retained jobs

Health Insurance Commitment At least 65% payable by Grantee

Capital Investment Commitment \$139,000,000

B. A.R.S. § 41-1545.02(A)(1) Grants from ACF Inception through FY2019 and Grantees' Progress Towards Grant Commitments

From inception of the ACF through the end of FY2019 (i.e., during Fiscal Years 2012 through 2019), the Authority has awarded 37 grants pursuant to A.R.S. § 41-1545.02(A)(1). Table 1A and Table 1B at Section VI.A and Section VI.B below, respectively, summarizes the 37 grants as well as the grantees' progress through the end of FY2019 in respect to the job creation, average wage and capital investment commitments of the grants.



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III. Grants Supporting and Advancing Programs and Projects for Microenterprises, Rural Businesses, Small Businesses and Business Development that Enhance Economic Development – A.R.S. § 41-1545.02(A)(2)

A. Grants Awarded in FY2019

During FY2019, the Authority awarded grants in accordance with A.R.S. § 41-1545.02(A)(2) through the following two (2) programs supporting rural and small businesses:

1. Program: Rural Economic Development Grant ("REDG")

Objective: The REDG is a competitive grant program designed to help rural Arizona communities

develop infrastructure that strengthens their capacity and competitiveness for economic growth, and thereby ultimately improves economic conditions and enhances the quality of life in rural Arizona. To that end, the REDG provides grants to partially fund qualifying rural infrastructure projects that will generate private sector job creation (or retention) and capital investment, particularly in base industries. These grants are often part of long-term

projects and may not result in immediate job creation.

Awards: No REDG awards were made in FY2019.

2. Program: Arizona Innovation Challenge ("AIC")

Objective: The AIC is a competitive business plan competition that encourages commercialization of

new technologies and small business growth, which may not result in immediate job creation

and capital investment.

Awards: Aggregate AIC awards of \$1,500,000 were made in FY2019.

Grantees: AIC awards were made in FY2019 to the following 10 grantees:

1. Breezing Company 6. Persosa

2. eTrack Tech, Inc. 7. Quote Countertops

3. Innovative Climatic Technologies (Air2o), LLC 8. Qwick, Inc.

4. Mindset Medical, LLC 9. Trainual, LLC

5. Paradigm Diagnostics, Inc. 10. Virtuous Software, Inc.

B. REDG and AIC Grants from ACF Inception through FY2019 and Grantees' Progress Towards Grant Commitments

From inception of the ACF through the end of FY2019, pursuant to A.R.S. § 41-1545.02(A)(2), the Authority has awarded 25 REDG and 75 AIC grants. Table 2 and Tables 3A-3C at Sections VI.D through VI.G below, respectively, summarize each of the REDG and AIC grants, as well as the grantees' progress through the end of FY2019.



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IV. Summary of All ACF Grants from ACF Inception through FY2019

Table 4 at Section VI.H below summarizes all 137 ACF grants (the 37 grants awarded pursuant to A.R.S. § 41-1545.02(A)(1) and the 100 grants awarded pursuant to A.R.S. § 41-1545.02(A)(2)) from the ACF's inception through the end of FY2019 in respect to grant awards and payments; job, wage and investment commitments; and grantee performance.

V. Average Grant Award per Committed Job and Jobs Created per NAICS Sector

Pursuant to A.R.S. § 41-1545.04(A)(10), from inception of the ACF through the close of FY2019, the average ACF grant payment per created job has been \$3,371 (\$\$49,926,125in aggregate grant payments to date divided by 14,811 aggregate jobs created by all grantees to date).

Pursuant to A.R.S. § 41-1545.04(A)(11), Table 5 at Section VI.I below reflects the number of jobs created in Arizona by ACF grant recipients in all applicable sectors of the North American Industry Classification System ("NAICS").



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VI. Tables

A. Table 1A: A.R.S. § 41-1545.02(A)(1) Grants through FY2019 – Grants with Performance Period or Performance Requirements Complete

| Grant Year | Grantee [1] | NAICS Code | Proposed Grant Award | Actual Grant Award | Total Job Creation Commit- ment | Jobs Created To-Date | Ratio of Actual-to - Committed Jobs [2] | Average Annual Wage Commit- ment | Average Annual Wage of Jobs Created To-Date | Capital Investment Commitment | Capital Investment Made To-Date | % of Employee Health Insurance Cost Offered [3] |
|---------------|------------------------------------|---------------|-------------------------|-----------------------|--|----------------------------|--|--|--|-------------------------------------|---------------------------------------|--|
| 2012 | Clear Energy Systems, Inc. | 335312 | \$1,000,000 | \$1,000,000 | 225 | 0 | 0% | \$60,000 | N/A | \$7,000,000 | \$810,000 | N/A |
| 2012 | Silicon Valley Bank | 522110 | \$3,000,000 | \$3,000,000 | 220 | 235 | 107% | \$80,000 | \$96,162 | \$5,000,000 | \$8,971,097 | 80% |
| 2012 | Ulthera, Inc. | 339112 | \$1,000,000 | \$548,420 | 111 | 112 | 101% | \$67,000 | \$59,108 | \$1,680,000 | \$5,330,234 | 100% |
| 2013 | Maverick Healthcare Group, Inc. | 532291 | \$1,000,000 | \$783,910 | 376 | 292 | 78% | \$65,000 | \$65,100 | \$15,000,000 | \$24,168,689 | 70% |
| 2013 | Accelerate Diagnostics, Inc. | 334516 | \$1,000,000 | \$1,000,000 | 65 | 108 | 166% | \$63,000 | \$94,905 | \$4,520,000 | \$10,378,621 | 70% |
| 2013 | GoDaddy.com, LLC | 541511 | \$1,500,000 | \$1,500,000 | 300 | 403 | 134% | \$58,000 | \$60,831 | \$27,000,000 | \$89,044,304 | 100% |
| 2014 | General Motors, LLC | 541511 | \$1,300,000 | \$1,300,000 | 738 | 787 | 107% | \$71,245 | \$87,327 | \$17,738,333 | \$19,666,526 | 66% |
| 2014 | ZocDoc, Inc. | 519130 | \$750,000 | \$15,000 | 634 | 58 | 9% | \$55,000 | \$71,982 | \$6,000,000 | \$2,280,690 | 100% |
| 2014 | Silicon Valley Bank II | 522110 | \$1,000,000 | \$1,000,000 | 250 | 250 | 100% | \$75,000 | \$113,241 | \$3,500,000 | \$9,581,268 | 80% |
| 2018 | Raytheon Company | 334511 | \$5,000,000 | \$5,000,000 | 1975 | 3051 | 154% | \$75,000 | \$92,832 | \$492,300,000 | \$644,153,460 | 79% |
| Total/ Avg | 10 Grants | | \$16,550,000 | \$15,147,330 | 4,894 | 5,296 | 108% | \$69,227 | \$88,262 | \$579,738,333 | \$814,384,889 | |

^[1] Grantees have committed to create a certain number of jobs at an average wage and make a certain dollar amount of capital investment over a performance period spanning several years. Actual job creation, average wage and capital investment numbers are only listed for those grantees that have completed their respective performance periods or performance requirements. All jobs created, average wages and capital investments made, including those by grantees in their performance period, have been included in Tahle 4

^[2] Ratio of actual to committed jobs includes only actual jobs for those grants that have completed their performance period or performance requirements.

^[3] A condition of eligibility for grants issued in accordance with A.R.S. § 41-1545.02(A)(1) is that the prospective applicant include health insurance coverage for employees and pay at least 65% of the attendant insurance premium or membership cost.



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B. Table 1B: A.R.S. § 41-1545.02(A)(1) Grants through FY2019 - Grants Rescinded

The following grants were relinquished with no payments to the grantees.

| Grant Year | Grantee [1] | NAICS Code | Proposed Grant Award | Actual Grant Award | Total Job Creation Commit- ment | Jobs Created To-Date | Ratio of Actual-to - Committed Jobs [2] | Average Annual Wage Commit- ment | Average Annual Wage of Jobs Created To-Date | Capital Investment Commitment | Capital Investment Made To-Date | % of Employee Health Insurance Cost Offered [2] |
|---------------|--------------------------------------|---------------|-------------------------|-----------------------|--|----------------------------|--|--|--|-------------------------------------|---------------------------------------|--|
| 2012 | United Health Care Services, Inc. | 524114 | \$200,000 | \$0 | 400 | 295 | 74% | \$37,000 | \$36,223 | \$4,000,000 | \$4,161,124 | 90% |
| 2014 | HotChalk, Inc. | 611699 | \$1,250,000 | \$0 | 595 | 185 | 31% | \$68,000 | \$54,664 | \$3,300,000 | \$213,149 | 100% |
| 2015 | YourPeople, Inc. (dba Zenefits) | 541612 | \$1,500,000 | \$0 | 1,300 | N/A | N/A | \$60,000 | N/A | \$13,000,000 | N/A | N/A |
| 2017 | McKesson Corporation | 424210 | \$1,000,000 | \$0 | 790 | 331 | 42% | \$54,600 | 59000 | \$24,000,000 | \$28,099,641 | 79% |
| 2017 | Orbital ATK, Inc. (Chandler) | 334511 | \$2,500,000 | \$0 | 500 | 25 | 5% | \$98,050 | 118000 | \$8,801,000 | \$7,637,523 | 65% |
| Total/ Avg | 5 Grants | | \$6,450,000 | \$0 | 3,585 | 836 | 23% | \$62,878 | \$51,767 | \$53,101,000 | \$40,111,437 | |

^[1] Grantees have committed to create a certain number of jobs at an average wage and make a certain dollar amount of capital investment over a performance period spanning several years. All jobs created, average wages and capital investments made and reported to ACA for these rescinded grants are listed here.

^[2] A condition of eligibility for grants issued in accordance with A.R.S. § 41-1545.02(A)(1) is that the prospective applicant include health insurance coverage for employees and pay at least 65% of the attendant insurance premium or membership cost.



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C. Table 1C: A.R.S. § 41-1545.02(A)(1) Grants through FY2019 - Grants Within Performance Period

| Grant Year | Grantee | NAICS Code | Proposed Grant Award | Total Job Creation Commitment | Average Annual Wage Commitment | Capital Investment Commitment | % of Employee Health Insurance Cost Offered [1] |
|---------------|--|---------------|-------------------------|----------------------------------|--------------------------------------|-------------------------------------|---|
| 2015 | The Northern Trust Company | 522110 | \$4,000,000 | 1,000 | \$80,000 | \$26,000,000 | 65% |
| 2016 | Republic Services Customer Resource Center West, LLC | 562211 | \$500,000 | 520 | \$40,047 | \$3,700,000 | 65% |
| 2016 | Carlisle Companies Incorporated | 326299 | \$1,000,000 | 130 | \$118,504 | \$5,720,000 | 65% |
| 2016 | Orbital ATK, Inc. | 334511 | \$750,000 | 155 | \$116,000 | \$19,900,000 | 65% |
| 2016 | JDA Software Group, Inc. | 551114 | \$350,000 | [2] | [2] | [2] | [2] |
| 2016 | ZipRecruiter, Inc. | 561311 | \$500,000 | 238 | \$75,924 | \$11,390,000 | 65% |
| 2016 | NAGRA USA, Inc. | 541511 | \$500,000 | 349 | \$131,792 | \$35,500,000 | 65% |
| 2017 | World View Enterprises | 336414 | \$1,000,000 | 298 | \$56,540 | \$25,200,000 | 65% |
| 2017 | Rogers Corporation | 339900 | \$900,000 | 190 | \$75,358 | \$21,690,000 | 65% |
| 2017 | Farmers Insurance Exchange | 524126 | \$500,000 | 1,188 | \$41,140 | \$41,250,000 | 65% |
| 2017 | Caterpillar Global Mining, LLC | 333120 | \$4,000,000 | 635 | \$90,000 | \$50,000,000 | 65% |
| 2017 | ADP, Inc. | 561499 | \$1,500,000 | 1,500 | \$46,210 | \$33,750,000 | 65% |
| 2017 | DOT Foods, Inc. | 424410 | \$500,000 | 125 | \$34,000 | \$46,000,000 | 65% |
| 2018 | MUFG Union Bank, N.A. | 522110 | \$5,000,000 | 1,755 | \$82,955 | \$149,100,000 | 65% |
| 2018 | Bank of the West | 522190 | \$3,000,000 | 1,027 | \$74,196 | \$24,628,337 | 65% |
| 2018 | Benchmark Electronics, Inc. | 334412 | \$1,800,000 | 512 | \$92,671 | \$35,100,000 | 65% |
| 2018 | ZipRecruiter, Inc. | 541612 | \$250,000 | 262 | \$75,924 | \$15,000,000 | 65% |
| 2018 | Ball Metal Beverage Corp. | 332431 | \$750,000 | 130 | \$60,638 | \$240,850,000 | 65% |
| 2019 | Deloitte Consulting, LLP | 541211 | \$2,500,000 | 1,000 | \$95,201 | \$30,000,000 | 65% |
| 2019 | Boeing Company | 336411 | \$750,000 | 914 | \$87,985 | \$10,000,000 | 65% |
| 2019 | Atieva USA, Inc. dba Lucid Motors USA, Inc. | 336111 | \$5,000,000 | 2,185 | \$42,266 | \$675,000,000 | 65% |
| 2019 | Nationwide Mutual Insurance Company | 524126 | \$2,500,000 | 514 | \$58,439 | \$139,000,000 | 65% |
| Total/Avg | 22 Grants | | \$37,550,000 | 14,627 | \$68,643 | \$1,638,778,337 | |

^[1] A condition of eligibility for grants issued in accordance with A.R.S. § 41-1545.02(A)(1) is that the prospective applicant include health insurance coverage for employees and pay at least 65% of the attendant insurance premium or membership cost.

^[2] During the 10-year period, Grantee is precluded from transferring to a location outside of Arizona more than five (5) of its 314-employee headquarter workforce in existence as of the date of the grant.



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D. Table 2: REDG Grants through FY2019

The primary goal of REDG grants is to enhance rural community's competitiveness through reimbursement assistance for infrastructure improvements. These grants are often part of long-term projects and may not result in immediate job creation and capital investment.

| Grant Year | Grantee Name | Proposed Grant Award | Grant Payments To-Date | Job Creation Commitment | Jobs Created To-Date [1] | Ratio of Actual to Committed Jobs | Average Annual Wage Commitment | Average Annual Wage of Jobs Created To-Date [2] | Capital Investment Commitment | Capital Investment Made To-Date [1] |
|---------------|----------------------------------|-------------------------|------------------------------|----------------------------|-----------------------------|---|--------------------------------------|--|-------------------------------------|--|
| 2012 | City of Yuma [3] | \$460,000 | \$411,103 | 61 | 59 | 97% | \$35,360 | \$49,920 | N/A | \$810,000 |
| 2012 | Verde Valley Wine Consortium [3] | \$124,000 | \$124,000 | 14 | 24 | 171% | \$26,625 | \$40,591 | N/A | \$3,609,000 |
| 2012 | City of Flagstaff | \$95,044 | \$95,044 | 8 | 5 | 63% | \$70,000 | \$75,000 | N/A | \$400,000 |
| 2012 | NACET | \$59,601 | \$59,601 | 2 | 9 | 450% | \$72,250 | \$75,000 | N/A | \$300,000 |
| 2013 | Access Arizona | \$340,000 | \$340,000 | 87 | 53 | 61% | \$44,577 | \$46,508 | \$63,358,651 | \$61,578,941 |
| 2013 | City of Casa Grande | \$150,000 | \$150,000 | 59 | 51 | 86% | \$38,251 | \$34,000 | \$5,150,000 | \$25,000,000 |
| 2013 | City of Flagstaff | \$100,000 | \$100,000 | 5 | 16 | 320% | \$45,000 | \$37,336 | \$1,000,000 | \$541,570 |
| 2013 | City of Prescott | \$55,000 | \$53,986 | 9 | 9 | 100% | \$65,000 | \$104,374 | \$55,000 | \$53,986 |
| 2013 | Yuma Economic Development Corp. | \$432,500 | \$432,500 | 555 | 696 | 125% | \$26,520 | \$27,260 | \$5,980,000 | \$9,331,761 |
| 2013 | Town of Pinetop-Lakeside | \$185,000 | \$185,000 | 35 | 15 | 43% | \$49,920 | \$47,840 | \$500,000 | \$486,000 |
| 2013 | Verde Valley Wine Consortium | \$208,500 | \$208,500 | 55 | 39 | 71% | \$31,471 | \$32,040 | \$1,082,576 | \$1,249,560 |
| 2014 | City of Coolidge [4] | \$369,156 | \$369,156 | 30 | 175 | 583% | \$37,440 | \$42,998 | \$4,000,000 | \$15,000,000 |
| 2014 | Town of Prescott Valley | \$500,000 | \$500,000 | 100 | 136 | 136% | \$33,280 | \$43,098 | \$5,000,000 | \$13,500,000 |
| 2014 | Mohave County | \$500,000 | \$500,000 | 268 | 0 | 0% | \$41,080 | N/A | \$22,500,000 | \$0 |
| 2014 | City of Nogales | \$500,000 | \$500,000 | 427 | 164 | 38% | \$23,834 | \$22,880 | \$134,190,000 | \$22,539,102 |
| 2014 | City of Globe | \$360,000 | \$265,524 | 40 | 0 | 0% | \$43,900 | N/A | \$2,500,000 | \$0 |
| 2014 | Yuma County | \$500,000 | \$500,000 | 75 | 8 | 11% | \$29,120 | \$45,000 | \$13,950,000 | \$7,939,367 |
| 2015 | Town of Chino Valley | \$250,000 | \$250,000 | 205 | 0 | 0% | \$39,044 | N/A | \$41,400,000 | N/A |
| 2015 | City of Kingman | \$216,000 | \$170,039 | 125 | 2 | 2% | \$33,945 | Confidential | \$17,500,000 | \$300,000 |
| 2015 | City of Maricopa | \$250,000 | \$250,000 | 110 | 0 | 0% | \$38,429 | N/A | \$7,900,000 | \$0 |
| 2015 | Town of Wickenburg | \$250,000 | \$250,000 | 75 | 0 | 0% | \$37,400 | N/A | \$16,000,000 | \$5,000,000 |
| 2015 | Town of Sahuarita | \$250,000 | \$250,000 | 85 | 0 | 0% | \$57,500 | N/A | \$9,200,000 | \$0 |
| 2015 | City of Williams | \$250,000 | \$250,000 | 225 | 0 | 0% | \$44,000 | N/A | \$17,500,000 | \$0 |
| 2015 | City of Winslow | \$214,119 | \$214,119 | 83 | 0 | 0% | \$32,818 | N/A | \$15,000,000 | \$0 |
| 2017 | City of Yuma | \$151,453 | \$151,453 | 50 | 241 | 482% | \$26,000 | \$22,713 | \$6,000,000 | \$27,500,000 |
| Total/Avg | 25 Grants | \$6,770,373 | \$6,580,025 | 2,788 | 1,702 | 61% | \$34,449 | \$32,137 | \$389,766,227 | 195,139,287 |

^[1] REDG grants are often part of long-term projects and may not result in immediate job creation and capital investment.

^[2] To protect the confidentiality of individual employee information, average wages are specified only for grantees that have created at least 3 jobs; the wage information is, however, included in the computation of the average wage of all REDG jobs created.

^[3] The 2012 REDG grants were partially funded from other state funds. The total other funds used for these combined grants was \$240,970.

^[4] Fiscal Year 2019 average wage information is estimated.



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E. Table 3A: AIC Grants through FY2019 – Grants with Reporting Period Complete

The AIC grant program is a competitive business plan competition that encourages commercialization of new technologies and small business growth, which may not result in immediate job creation and capital investment.

| Grant Year | Grantee | NAICS Code | Proposed Grant Award | Actual Grant Awarded | Job Creation Estimated [1] | Jobs Created [1] | Ratio of Actual to Estimated Jobs | Average Annual Wage of Jobs Created [2] | Capital Investment Made |
|------------|---|---------------|-------------------------|-------------------------|-------------------------------|------------------|---|---|-------------------------------|
| 2012 | Agave Semiconductor, LLC | 334141 | \$250,000 | \$250,000 | 2 | 0 | 0% | N/A | \$43,609 |
| 2012 | Cancer Prevention Pharmaceuticals, Inc. | 325412 | \$229,875 | \$229,875 | 0 | 9 | N/A | \$112,607 | \$0 |
| 2012 | HJ3 Composite Technologies, LLC | 325211 | \$170,000 | \$170,000 | 9 | 34 | 378% | \$42,758 | \$442,168 |
| 2012 | Kutta Radios, Inc. | 334290 | \$249,500 | \$249,500 | 2 | 2 | 100% | Confidential | \$75,000 |
| 2012 | Max Q Technology, L.L.C. | 332271 | \$250,000 | \$250,000 | 3 | 8 | 267% | \$40,880 | \$153,147 |
| 2012 | Shelvspace Inc., formerly Wholesale Fund, Inc. | 511210 | \$250,000 | \$250,000 | 5 | 6 | 120% | \$86,667 | \$40,000 |
| 2013 | Athena Wireless Communications, Inc. | 334220 | \$250,000 | \$250,000 | 4 | 17 | 425% | \$36,867 | \$505,974 |
| 2013 | Mettler-Toledo International (FKA Instant Bioscan, LLC) | 334516 | \$250,000 | \$250,000 | 10 | 6 | 60% | \$58,867 | \$8,352 |
| 2013 | Post.Bid.Ship., Inc. | 511210 | \$232,000 | \$232,000 | 3 | 4 | 133% | \$44,775 | \$0 |
| 2013 | Serious Integrated, Inc. | 334111 | \$250,000 | \$250,000 | 1 | 18 | 1800% | \$74,818 | \$57,845 |
| 2013 | Stat Health Service, Inc. | 621999 | \$250,000 | \$250,000 | 2 | 7 | 350% | \$118,929 | \$493,000 |
| 2013 | Stimwave Technologies, Inc. | 334510 | \$250,000 | \$152,500 | 2 | 0 | 0% | N/A | \$220,000 |
| 2013 | appsFreedom, Inc. | 541511 | \$250,000 | \$250,000 | 0 | 2 | N/A | Confidential | \$11,161 |
| 2013 | Gingerbread Shed Corporation | 711410 | \$250,000 | \$250,000 | 11 | 33 | 300% | \$60,161 | \$475,567 |
| 2013 | Nasseo, Inc. | 541711 | \$250,000 | \$250,000 | 1 | 1 | 100% | Confidential | \$700,000 |
| 2013 | ReplyBuy, Inc. | 541412 | \$250,000 | \$250,000 | 2 | 7 | 350% | \$49,714 | \$99,900 |
| 2013 | Strongwatch Corporation | 334511 | \$250,000 | \$250,000 | 1 | 0 | 0% | N/A | \$711,500 |
| 2013 | Viomics, Inc. | 621511 | \$250,000 | \$250,000 | 1 | 0 | 0% | N/A | \$576,076 |
| 2014 | Clear Demand, Inc. | 511210 | \$250,000 | \$250,000 | 2 | 6 | 300% | \$111,339 | \$73,500 |
| 2014 | Ryver, Inc., formerly Contatta, Inc. | 541511 | \$250,000 | \$248,000 | 9 | 3 | 33% | \$80,667 | \$21,251 |
| 2014 | DeliveryOnDemand (dba Delivery IT, Inc) | 488510 | \$250,000 | \$250,000 | 6 | 0 | 0% | N/A | \$29,669 |
| 2014 | Photon Medical Communications, Inc. | 541511 | \$250,000 | \$250,000 | 2 | 7 | 350% | \$117,143 | \$90,854 |
| 2014 | Recoleta Partners LLC | 517919 | \$250,000 | \$250,000 | 1 | 0 | 0% | N/A | \$912,297 |
| 2014 | Osio Corp. (dba Yolia Health) | 339115 | \$250,000 | \$245,000 | 0 | 0 | N/A | N/A | \$60,000 |
| 2014 | Alert GPS Holdings, Corp | 541512 | \$250,000 | \$250,000 | 4 | 3 | 75% | \$54,667 | \$1,205 |
| 2014 | EndoVantage, LLC | 423540 | \$250,000 | \$250,000 | 4 | 14 | 350% | \$74,157 | \$230,212 |
| 2014 | Marlytics, LLC (dba Lawlytics) | 541613 | \$250,000 | \$250,000 | 3 | 15 | 500% | \$36,608 | \$0 |
| 2014 | Picmonic Inc. | 511210 | \$250,000 | \$250,000 | 4 | 9 | 225% | \$59,400 | \$19,500 |
| 2014 | Triton Microtechnologies, Inc. | 541712 | \$250,000 | \$250,000 | 2 | 1 | 50% | Confidential | \$40,670 |
| 2014 | World View Enterprises Inc. | 541712 | \$250,000 | \$250,000 | 4 | 59 | 1,475% | \$73,205 | \$2,948,000 |
| Total /Avg | 30 Grants | | \$7,381,375 | \$7,276,875 | 100 | 271 | 271% | \$66,147 | \$9,040,457 |

^[1] While Job Creation may be anticipated as part of the grantee's performance milestones, job creation is often not required to fulfill the milestones.

^[2] To protect the confidentiality of individual employee information, average wages are specified only for grantees that have created at least 3 jobs; the wage information is, however, included in the computation of the average wage of all AIC jobs created.



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F. Table 3B: AIC Grants through FY2019 - Grants Rescinded

The following grants were relinquished with no payments to the grantees.

| Grant Year | Grantee | NAICS Code | Proposed Grant Award | Actual Grant Awarded | Job Creation Estimated [1] | Jobs Created [1] | Ratio of Actual to Estimated Jobs | Average Annual Wage of Jobs Created [2] | Capital Investment Made |
|------------|---------------|---------------|-------------------------|-------------------------|-------------------------------|------------------|---|---|-------------------------------|
| 2015 | SwimLane, LLC | 511210 | \$250,000 | \$0 | 0 | 0 | 0% | N/A | \$0 |
| Total /Avg | 1 Grants | | \$250,000 | \$0 | 0 | 0 | 0% | N/A | \$0 |

^[1] While Job Creation may be anticipated as part of the grantee's performance milestones, job creation is often not required to fulfill the milestones.

^[2] To protect the confidentiality of individual employee information, average wages are specified only for grantees that have created at least 3 jobs; the wage information is, however, included in the computation of the average wage of all AIC jobs created.



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G. Table 3C: AIC Grants through FY2019 - Grants Within Reporting Period

| Grant Year | Grantee | NAICS Code | Proposed Grant Award | Job Creation Estimated [1] |
|-------------------|--|------------|----------------------|----------------------------|
| 2015 | Iris PR Management, Inc. | 511210 | \$250,000 | 7 |
| 2015 | Iron Horse Diagnostics, Inc. | 541711 | \$250,000 | 2 |
| 2015 | NuvOx Pharma, LLC | 541711 | \$250,000 | 1 |
| 2015 | Park X, LLC | 812930 | \$250,000 | 0 |
| 2015 | Pure Chat, Inc. | 511210 | \$250,000 | 4 |
| 2015 | Spotlight Software, LLC (dba SalesFitRx) | 511210 | \$250,000 | 7 |
| 2015 | CampusLogic, Inc. | 541219 | \$250,000 | 10 |
| 2015 | eVisit, LLC | 541511 | \$250,000 | 10 |
| 2015 | Rbar Organic, LLC | 311811 | \$250,000 | 4 |
| 2015 | RevolutionParts, Inc. | 511210 | \$250,000 | 4 |
| 2015 | RightBio Metrics, Inc. | 339112 | \$250,000 | 2 |
| 2016 | ClearVoice, Inc. | 517919 | \$250,000 | 8 |
| 2016 | Beacon Biomedical | 621511 | \$250,000 | 2 |
| 2016 | Paraffin International, Inc. | 561990 | \$250,000 | 2 |
| 2016 | Smart Clinic, LLC | 511210 | \$250,000 | 0 |
| 2016 | The Medical Memory, LLC | 621999 | \$250,000 | 4 |
| 2016 | BeckonCall, Inc. | 561421 | \$250,000 | 5 |
| 2016 | Allbound, Inc. | 511210 | \$250,000 | 6 |
| 2016 | AniCell Biotech, LLC | 541711 | \$250,000 | 4 |
| 2016 | CleanTechnology, Inc. | 541712 | \$250,000 | 4 |
| 2016 | Salutaris Medical Devices, Inc. | 339112 | \$250,000 | 0 |
| 2016 | Smart Brain Aging, Inc. | 541511 | \$250,000 | 3 |
| 2017 | Hydronalix, Inc. | 336612 | \$250,000 | 1 |
| 2017 | Attribytes, Inc. | 541990 | \$250,000 | 1 |
| 2017 | ClickIPO Holdings, LLC | 541511 | \$250,000 | 4 |
| 2017 | Codelucida, LLC | 334413 | \$250,000 | 2 |
| 2017 | Electric Torque Machines, Inc. | 335312 | \$250,000 | 0 |
| 2017 | Naya Energy, LLC | 541990 | \$250,000 | 11 |
| 2018 | SimpleWAN, Inc. | 336612 | \$250,000 | 1 |
| 2018 | Renewology | 541990 | \$250,000 | 1 |
| 2018 | Resonea, Inc. | 541511 | \$250,000 | 4 |
| 2018 | GT Medical Technologies, Inc. | 334413 | \$250,000 | 2 |
| 2018 | Paradox, LLC | 335312 | \$250,000 | 0 |
| 2018 | Life365, Inc. | 541990 | \$250,000 | 11 |



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| Grant Year | Grantee | NAICS Code | Proposed Grant Award | Job Creation Estimated [1] |
|-------------------|---|------------|----------------------|----------------------------|
| 2019 | Breezing Company | 334510 | \$150,000 | [2] |
| 2019 | eTrack Tech, Inc. | 541512 | \$150,000 | [2] |
| 2019 | Innovative Climatic Technologies (Air2o), LLC | 333415 | \$150,000 | [2] |
| 2019 | Mindset Medical, LLC | 511210 | \$150,000 | [2] |
| 2019 | Paradigm Diagnostics, Inc. | 621510 | \$150,000 | [2] |
| 2019 | Persosa | 511210 | \$150,000 | [2] |
| 2019 | Quote Countertops | 541511 | \$150,000 | [2] |
| 2019 | Qwick, Inc. | 561320 | \$150,000 | [2] |
| 2019 | Trainual, LLC | 511210 | \$150,000 | [2] |
| 2019 | Virtuous Software, Inc. | 511210 | \$150,000 | [2] |
| Total /Avg | 44 Grants | | \$10,000,000 | 127 [2] |

^[1] The AIC grant program is a competitive business plan competition that encourages commercialization of new technologies and small business growth, which may not result in immediate job creation and capital investment. While Job Creation may be anticipated as part of the grantee's performance milestones, job creation is often not required to fulfill the milestones.

^[2] Beginning with the FY19 cohort, the grantee's performance milestones are tied to passage of coaching sessions through the Venture Ready Program and therefore do not involve set job creation milestones. Job Creation will be tracked and will be recorded upon close of the grant.



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H. Table 4: Aggregate ACF Grant Activity through FY2019

| Grant Type | # of Grants | Aggregate Grant Awards | Aggregate Grant Payments To-Date | Job Creation Expected | Jobs Created To- Date | Average Annual Wage Expected | Average Annual Wage of Jobs Created To-Date | Capital Investment Expected | Capital Investment Made To-Date |
|-------------|----------------|---------------------------|-------------------------------------|--------------------------|--------------------------|---------------------------------|---|--------------------------------|------------------------------------|
| A-1 [1] | 37 | \$60,550,000 | \$27,279,498 | 23,106 | 12,554 | \$67,873 | \$81,126 | \$2,271,617,670 | \$1,642,427,184 |
| REDG [2][3] | 25 | \$6,770,373 | \$6,580,025 | 2,788 | 1,702 | \$34,449 | \$32,137 | \$389,766,227 | \$195,139,287 |
| AIC [4][5] | 75 | \$17,631,375 | \$16,066,602 | 227 | 555 | N/A | \$68,320 | N/A | \$13,393,129 |
| Total/ Avg | 137 | \$84,951,748 | \$49,926,125 | 26,121 | 14,811 | \$64,274 | \$75,016 | \$2,661,383,897 | \$1,851,139,600 |

^[1] A-1 grants refer to grants awarded in accordance with A.R.S. § 41-1545.02(A)(1).

I. Table 5: Jobs Created Per Grant Recipient NAICS Sector through FY2019

| NAICS Classification | A-1 Grant Jobs [1] | AIC Grant Jobs [2] | Total [3] |
|--|-----------------------|-----------------------|-----------|
| Manufacturing (31-33) | 4,751 | 128 | 4,875 |
| Wholesale Trade (42) | 515 | 14 | 198 |
| Transportation, Warehousing (48-49) | 0 | 0 | 0 |
| Information Services (51) | 58 | 121 | 190 |
| Finance and Insurance (52) | 3,116 | 0 | 3,116 |
| Real Estate Rental and Leasing (53) | 292 | 0 | 292 |
| Professional, Scientific, Technical (54) | 2,211 | 178 | 2,397 |
| Administrative and Support Services (56) | 1,426 | 9 | 1,446 |
| Education Services (61) | 185 | 0 | 185 |
| Health Care, Social Assistance (62) | 0 | 13 | 18 |
| Arts, Entertainment, Recreation (71) | 0 | 33 | 33 |
| Other Services (81) | 0 | 3 | 3 |
| Total (11 NAICS Sectors) | 12,554 | 555 | 13,084 |

^[1] A-1 Grant Jobs refer to jobs created pursuant to grants awarded in accordance with A.R.S. § 41-1545.02(A)(1).

^[2] Two 2012 REDG grants were partially funded from other state funds.

^[3] The primary goal of REDG grants is to enhance a rural community's' competitiveness through reimbursement assistance for infrastructure improvements. These grants are often part of long-term projects and may not result in immediate job creation.

^[4] The AIC grant program is a competitive business plan competition that encourages commercialization of new technologies and small business growth, which may not result in immediate job creation and capital investment While Job Creation may be anticipated as part of the grantee's performance milestones, job creation is often not required to fulfill the milestones.

^[5] Beginning with the FY19 cohort, the grantee's performance milestones are tied to passage of coaching sessions through the Venture Ready Program and therefore do not involve set job creation milestones. Job Creation will be tracked and will be recorded upon close of the grant.

^[2] The AIC grant program is a competitive business plan competition that encourages commercialization of new technologies and small business growth, which may not result in immediate job creation and capital investment.

^[3] Table 5 does not reflect jobs created under REDG grants. The direct recipients of REDG grants are governmental entities and the NAICS information of private businesses creating jobs under REDG grants is not available.