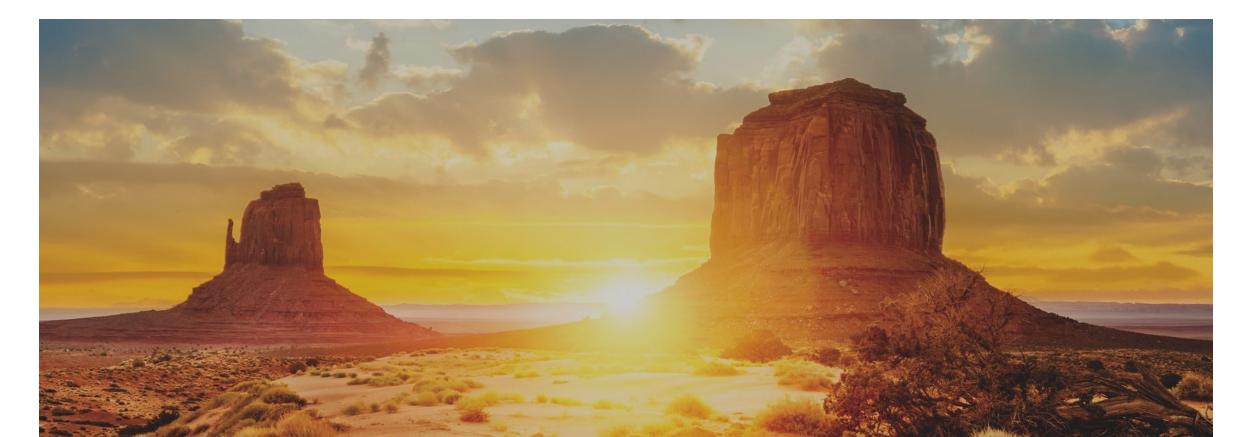


May 19, 2021

BOARD OF DIRECTORS MEETING PUBLIC SESSION





PUBLIC SESSION AGENDA

- **1** CALL TO ORDER AND ROLL CALL
- 2 GOVERNOR DUCEY WELCOME AND REMARKS
- **3** CONSENT AGENDA
- **4** CEO UPDATE





FISCAL YEAR 2021 YTD RESULTS

PROJECTS

NEW JOBS

AVERAGE WAGE

CAPEX

93

22,203

\$67,281

\$23.5B

TARGET INDUSTRIES*	CONSUMER PRODUCTS & SERVICES	TECHNOLOGY & INNOVATION	BIOSCIENCE & HEALTHCARE	BUSINESS & FINANCIAL SERVICES	AEROSPACE & DEFENSE
BY JOBS	40%	33%	15%	6%	5%
BY PROJECTS	40%	20%	24%	5%	8%

SOUTHWEST



14,375 NEW JOBS **\$22B** CAPEX

CALIFORNIA



4,373 NEW JOBS **\$515M** CAPEX

MIDWEST



1,389 NEW JOBS **\$125M** CAPEX

INTERNATIONAL



1,387 NEW JOBS **\$473M** CAPEX

EAST



453 NEW JOBS \$166M CAPEX **WEST**







FY '21 YTD ACA CLIENT ACTIVITY

Business Attraction & Expansion























































































































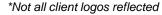


















TOTAL PIPELINE BY PROJECT TYPE

TOTAL

286 projects \$59B capex

87,653 jobs **\$59,710** wages

MANUFACTURING	OFFICE	HEADQUARTERS	LOGISTICS
166 PROJECTS	38 PROJECTS	38 PROJECTS	19 PROJECTS
JOBS: 59,793 \$51.8B CAPEX WAGES: \$57,631	JOBS: 10,141 \$373.2M CAPEX WAGES: \$67,606	JOBS: 9,561 \$998.8M CAPEX WAGES: \$71,551	JOBS: 6,208 \$908M CAPEX WAGES: \$46,155
DATA CENTER	MEDICAL FACILITY	TRAINING FACILITY	RESEARCH & DEVELOPMENT
12 PROJECTS	4 PROJECTS	3 PROJECTS	6 PROJECTS
JOBS: 451 \$3.5B CAPEX WAGES: \$75,133	JOBS: 258 \$30M CAPEX WAGES: \$54,259	JOBS: 646 \$295.5M CAPEX WAGES: \$59,953	JOBS: 595 \$1B CAPEX WAGES: \$75,798



LEADING THE NATION IN RETURNING STRONGER



CONTINUED RECOVERY INDICATORS



PARTICIPATING IN THE WORKFORCE THAN IN FEBRUARY 2020

TOP 3

YEAR OVER YEAR
TECH MANUFACTURING
JOB GROWTH

23%
REVENUE INCREASE

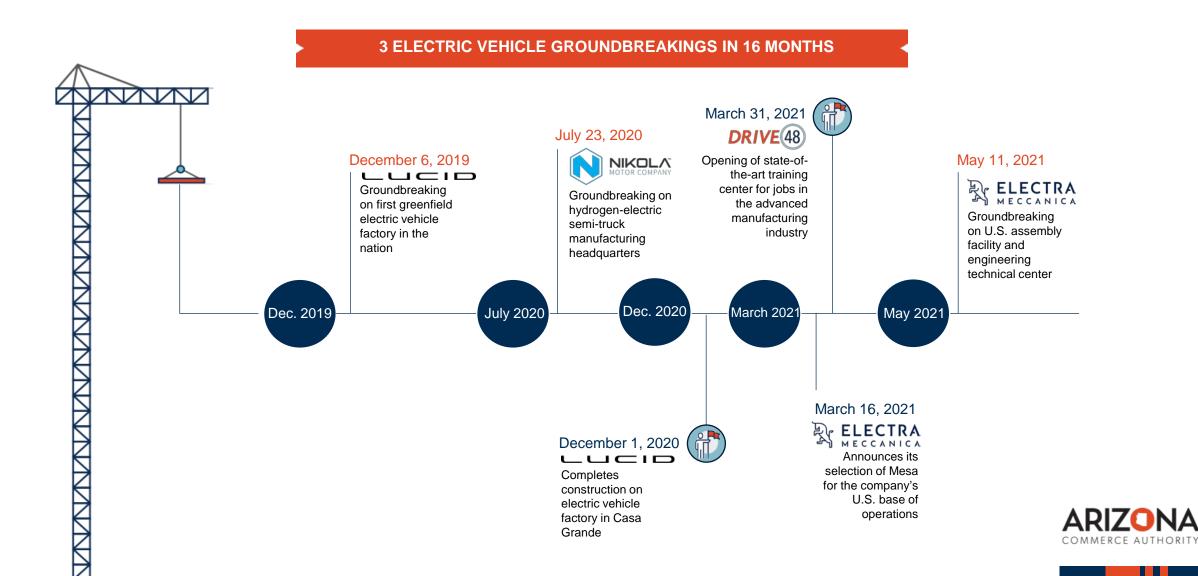
SEEN BY
SMALL BUSINESSES
OVER PRE-PANDEMIC
LEVELS

TOP 6

STATE FOR ECONOMIC MOMENTUM



GROUNDBREAKING SUCCESS



MANUFACTURING MOMENTUM



LARGEST PRIVATE SECTOR INVESTMENT IN ARIZONA'S HISTORY

3,000 JOBS \$20B











MANUFACTURING EXPANSION



HEADQUARTER RELOCATION **AND**MANUFACTURING EXPANSION

HEADQUARTER RELOCATION **AND**MANUFACTURING EXPANSION

HEADQUARTER **AND**MANUFACTURING EXPANSION





"WHY ARIZONA IS BECOMING A HOTBED FOR TECH"

