

RESPOND → PLAN → RETURN STRONGER



# **Power (and Profit) of Employee Engagement**

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# What is **Engagement?**



# What is Engagement?



#### **Answer:**

The emotional commitment to the company and its goals

# **Forces of Disengagement**



### **The Problem is Real**



# Measure Global – Act Local

Group versus the Individual

Real changes in Engagement occur at the person and group levels.

# **Interpreting Engagement**



Workplace





# Work Environment Pressures







Manager Impact



**Team Dynamics** 



Culture

#### **Work Environment Pressure**





# **Disengagement Forces**



#### Misalignment between natural tendencies and key responsibilities of the job

#### **Work Environment Pressure**





### **Disengagement Forces**



# Misalignment between manager and self







# **Employees' needs come first.**

It is important for a manager to understand the needs of their employees based on their behavioral drives.

### **Work Environment Pressure**



### **Disengagement Forces**



**Team Dynamics** 

# Being unlike the team



### **Work Environment Pressure**



# **Disengagement Forces**



# Feeling like what the culture expects of you isn't who you really are.



# Team Collaboration During Crisis

Working Through Change



#### **Pressure at your company**



Degree of Complexity | Change

# **Team Performance Under Pressure**



#### **Cohesion (starts with awareness)**

#### Frozen Team

The team may struggle to be productive and move forward in the new environment

# Employees may struggle do more with less

Teams must manage the complexity of remote work

#### **Don't Lose Sight of Engagement of the Team** - EVEN in a Crisis

- Some members of your organization find themselves "stuck":
  - Survivor's guilt after a reduction in force
  - Unclear roles or expectations as a result of realignment
  - Overwhelmed by doing more with less
  - Remote work has caused an added layer of complexity
- Fortify for the future
  - Motivating a frozen workforce takes work, but if you tackle the tough puzzles now
    - 1) Awareness of your Team
    - 2) Strategy/Team Alignment
    - 3) Re-engaging employees

# **Questions for you...**

What percentage of employees do you think are disengaged?

67% of employees are disengaged

How much is disengagement costing the U.S. Economy?



Disengaged employees cost the U.S. economy \$450-\$500 BILLION per year

# When People are engaged:

- 37% lower absenteeism
- 25% lower turnover (in high-turnover organizations)
- 65% lower turnover (in low-turnover organizations)
- 28% less shrinkage
- 48% fewer safety incidents

41% fewer patient safety incidents
41% fewer quality incidents (defects)
10% higher customer metrics
21% higher productivity
22% higher profitability

# What is the Solution?

Fixing the engagement problem IS POSSIBLE - you just need to understand behavior.



# **Tapping into Productivity**



# **Employee Engagement Survey**

Overall Engagement rating and Job, Manager, People, Organization ratings compared to benchmarks

