GROWING AND STRENGTHENING ARIZONA'S ECONOMY FISCAL YEAR 2022 ECONOMIC IMPACT AND RESULTS



5-YEAR

GOALS

(FY18 - FY22)

The ACA has a targeted strategy to improve Arizona's economy by facilitating quality job creation

through business:

- Attraction
- Expansion
- Creation

DEVELOP

Collaborate with public and private organizations to develop and implement strategic plans, partnerships, programs, incentives and services.

DELIVER

Deliver programs, services and incentives to companies and projects to facilitate quality job creation.

ENGAGE

Partner with various stakeholder groups to advance a single, collaborative state-wide brand, increase awareness of Arizona's advantages and assets, and spark opportunity for development and realization.

FOUNDATION



Establish programs that provide the economic development foundation for Attraction, Expansion and Creation.

ATTRACTION



EXPANSION



CREATION

JOB CREATION



INVESTMENT

Attract **\$7** billion in capital investment to Arizona.

Lead efforts to create 80,000 projected new

jobs with a focus on high-wage target industries.



WAGE **GROWTH**

ENTREPRENEURIAL VITALITY

INCREASED EXPORTS

150% of the state's 2017 median wage. Elevate Arizona to a **top-five state** as

Increase average wage of the jobs created to

measured by entrepreneurial density, funding and connectivity

Expand export revenues across target industries by 25% over five years.

ACA'S FISCAL YEAR 2022 HIGHLIGHTS - 7,686 COMPANY ENGAGEMENTS

ATTRACTION



opportunities created

232

5,253

FY21 78 106

FY22

Projected New Jobs Capital Investment

3,902 20,284 \$8.41B \$2.34в \$49,301 \$62,122

ACA's Fiscal Year 2022 Results Projected New Jobs Projected Capital Investment Projected Wages

EXPANSION



Arizona company engagements

AZMEP	426	363
International	1,123	1,345
Film & Digital Media	198	184
Small Business	3,323	3,361

The ACA's suite of business expansion programs – including the Arizona Manufacturing Extension Partnership, international trade assistance, small business support and Film & Digital Media – are designed to help existing Arizona businesses grow and enhance their success.

CREATION



1.497 technology company engagements

The ACA's suite of creation programs - including the Arizona Innovation Challenge, Venture Ready, Venture Madness, Virtual Accelerator and individual coaching - are designed to help early stage companies launch and scale in Arizona.

FINANCIAL PROGRAMS



704 new incentive applications and reports

	FY21	FY22
Pending	12	30
Under Review	65	28
Reviewed	721	535
Active	674	482

248 Tax Credits and Abatements¹ 15

Reflects tax credits, property tax reductions and sales and use tax exemptions approved under the Angel Investment, Computer \$123м Data Center, Healthy Forests, International Operations Centers, Military Reuse Zone, \$3.70m Qualified Facility, Quality Jobs and R&D Amounts are estimates based on approvals and do not reflect amounts actually claimed

or legacy programs no longer open to new applicants. ²Grants approved under the programs and projects of the Arizona Competes Fund. Does not include the Federal STEP grant program or Federal FAST Grant Program. Dollar amounts shown are the amounts approved and do not reflect the amounts paid. Grants are paid overtime

FOUNDATION



statewide, long-term economic development initiatives, including:

ACA 2017 - 2022 Five Year Plan Completion: FY22 marked the completion of the ACA's second strategic business plan with record-breaking results. Over five years, the ACA worked with companies that committed to creating 112,460 jobs for Arizonans, achieving 141% of our goal. These jobs have an average wage of \$62,817 – 115% of our goal. In addition, \$54.44 billion in capital will be invested in our state, an incredible 778% of our goal. In FY22, the last year of the plan, the ACA announced more jobs than ever in a single year, demonstrating the incredible momentum of our statewide economy

National Semiconductor Economic Roadmap (NSER): In FY22, the ACA convened global industry leaders, academia, and federal and state government representatives into a national, precompetitive effort to advance U.S. competitiveness in the semiconductor industry. The roadmap will launch in September of 2022.

Rural Arizona Broadband: Under Governor Ducey's leadership, the Arizona Broadband Development Grant was created to expand broadband access to underserved Arizona communities. During FY22, the ACA was proud to award 20 recipients under the grant – funding projects that will catalyze economic development, support education, enhance public safety and more.

ACA'S FISCAL YEAR 2022 RESULTS

	1Q	2Q	3Q	4Q	FY22 Goal	FY22 TOTALS
Projected New Jobs	7,172	2,754	5,259	9,001	16,000	24,186
Projected Capital Investment	\$3.14в	\$590м	\$2.53в	\$4.48в	\$1.4 _B	\$10.75в
Projected Wages	\$51,066	\$56,217	\$75,891	\$59,136	\$54,429	\$60,054

CUMULATIVE RESULTS TOWARDS GOALS

Projected Jobs

ACA 5-YR Goal

ACA 5-YR 112,460

Projected Capital Investment ACA 5-YR \$54.44B

ACA 5-YR Goal

ECONOMIC IMPACT OF ACA PERFORMANCE

Multiplier Effect Over 5 Years

	Direct, Indirect and Induced Jobs	Economic Output	Tax Revenue
FY18-21	332,150	\$173.46в	\$4.17в
FY22	79,478	\$46.32в	\$1.25в
TOTAL	411,628	\$219.78в	\$5.43 _B

¹Analysis performed by Elliott D. Pollack and Co. based on ACA in-puts; Includes temporary construction impacts.