

RESPOND → PLAN → RETURN STRONGER

How To Be A Great Boss

PRESENTED BY Tom Wesner







Leadership + Management = Accountability



•What is LMA?

- Leadership
- Management

Self Assessment



What's Working?



RETURN STRONGER 🚺

What's Not Working?



RETURN STRONGER 🚺

You Are Responsible For Both:

What's Working &

What's Not Working



What Am I <u>Creating</u> in the Workplace?

What You Do, They Do





What Am I <u>Tolerating</u> in the Workplace?

"In Life, You Get What You Tolerate"



How To Be A Great Boss

Leadership + Management = Accountability

<u>Leadership</u>

- "On"
- Clear Direction
- Creating the Opening
- Thinking

<u>Management</u>

• "In"

- Clear Expectations
- Communication
- Doing (Execution)

Definition of a Leader



Great leaders give clear direction, not directions

#1 – Clear Direction

- Don't assume they know
- Provide compelling vision
- Are specific
- Give timeframes
- Provide examples
- Give alternatives
- Set boundaries
- Get confirmation



#2 – Provide the Necessary Tools

- Resources
- Training
- Technology
- People
- Time and attention yours



#3 – Let Go

- Direction, tools...get out of the way!
- Delegate and Elevate
- Get it, Want it, Capacity for it (GWC)
- Let go with every single employee
- TRUST or take action



#4 – We, not Me

- 100% clarity on vision
- Decisions support vision
- Actions support vision
- Living the values
- Walking the talk
- Company needs come first



#5 – Take Clarity Breaks!

- Step back
- "On" vs "In" the business
- Restore confidence, direction
- Re-prioritize and Re-focus
- Daily, weekly, or monthly
- Great leaders have great clarity

Definition of a Manager





#1 - Clear Expectations

- Mine and theirs
- Roles, values, priorities, metrics
- Set context/WHY
- Meet to discuss
- Make it mutual/2-way
- Write them down
- Agree and commit



#2 – Clear Communication

- Establish rapport/connect
- You know what's on each others minds (no assumptions)
- Listen more than talk
- Repeat back 2 way
- Say things 7 times
- Respect
- Vulnerable



#2a – Handling Conflict

- Schedule a conversation
- What, not who
- Listen, Listen, Listen
- Identify points of agreement AND disagreement
- Find ways YOU were wrong
- Prioritize areas of conflict
- Develop a plan & Follow through
- Build on success



#3 – Establish a meeting pulse

- Regular cadence
- Standing agenda
- Even exchange of dialogue
- Call out & resolve dysfunction
- Identify and remove obstacles
- Support & celebrate success
- Open, honest, engaged



#4 – Quarterly Conversations

- Out of office & Informal
- What motivates them
- Review Values & performance
- Review Role & performance
- Review Expectations & performance
- Coaching/Questions
- Share examples
- How am I doing?



#5 – Reward and Recognize

- Positive & negative feedback quickly
- Criticize in private, praise in public
- Be their boss, not their buddy
- Maintain boundaries 3 Strike Rule
- Promote fun, excitement & pride in accomplishments

Self Assessment



- I am giving clear direction
- I am providing the necessary tools

Y/N

Y/N

Y/N

Y/N

Y/N

- I am letting go
- I act with We, not Me, in mind
- I am taking Clarity Breaks

Management

- I keep expectations clear
- I provide clear communication
- I have the right meeting pulse
- I have quarterly conversations
- I am rewarding and recognizing

Y/N Y/N Y/N Y/N Y/N

Develop a Personal Plan > Great Boss

- Keep doing the Y's
- Prioritize which N's are your biggest opportunities
- Commit to turning your N's to Y's by a date
- Set an action plan & timeline to get each practice to a Y
- Start with the highest priority & follow-through
- Have your reports give you their assessment
- Push the LMA practice down to your leaders/managers



Real. Simple. Results.

Thank you!

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