GROWING AND STRENGTHENING ARIZONA'S ECONOMY FY 2020 ECONOMIC IMPACT AND RESULTS



The ACA has a targeted strategy to improve Arizona's economy by facilitating quality job creation through business:

- Attraction
- Expansion
- Creation

DEVELOP

Collaborate with public and private organizations to develop and implement strategic plans, partnerships, programs, incentives and services.

DELIVER

Deliver programs, services and incentives to companies and projects to facilitate quality job creation.

ENGAGE

Partner with various stakeholder groups to advance a single, collaborative state-wide brand, increase awareness of Arizona's advantages and assets, and spark opportunity for development and realization.

FOUNDATION



Establish programs that provide the economic development foundation for Attraction, Expansion and Creation.

ATTRACTION



EXPANSION



CREATION

CREATION



CAPITAL **INVESTMENT**



ENTREPRENEURIAL

Attract **\$7** billion in capital investment to Arizona.



WAGE **GROWTH**

VITALITY

Increase average wage of the jobs created to 150% of the state's 2017 median wage.

measured by entrepreneurial density,



Lead efforts to create 80,000 projected new

jobs with a focus on high-wage target industries.



Expand export revenues across target industries by 25% over five years.

funding and connectivity

5-YEAR **GOALS** (FY18 - FY22)

ACA'S FISCAL YEAR 2020 HIGHLIGHTS - 4,208 COMPANY ENGAGEMENTS

ATTRACTION



opportunities created

275

105

133

Projected New Jobs Capital Investment

1,105 \$3.005B \$68.557 \$56.328

ACA's Fiscal Year 2020 Results Projected New Jobs Projected Capital Investment Projected Wages

EXPANSION



2,287 Arizona company engagements

AZMEP	401	424
International	491	520
Small Business	153	1,110
Film & Digital Media	334	233

The ACA's suite of business expansion programs – including the Arizona Manufacturing Extension Partnership, international trade assistance, small business support and Film & Digital Media – are designed to help existing Arizona businesses grow and enhance their success. FY 20 engagement numbers are comprehensive of COVID-19 engagements supporting Arizona small businesses.

CREATION



technology company engagements

731

479

The ACA's suite of creation programs – including the Arizona Innovation Challenge, Venture Ready, Venture Madness, Pitch Perfect, ASU Venture Devils, innovation workshops and individual coaching - are designed to help early stage companies launch and scale in Arizona. FY 20 engagement numbers are comprehensive of COVID-19 engagements supporting Arizona entrepreneurs.

FINANCIAL PROGRAMS



915 new incentive applications and reports

	FY19	FY20
Pending	29	25
Under Review	121	157
Reviewed	684	558
Active	623	417

Tax Credits and Abatements

59 \$ 17.79_M \$129.69м

Reflects tax credits, property tax reductions and sales and use tax exemptions approved under the Angel Investment, Computer Data Center, Healthy Forests, International Operations Centers Military Reuse Zone, Qualified Facility, Quality Jobs, R&D, Renewable Energy Tax Incentives and Commercial Solar programs. Amounts are estimates based on approvals and do not

reflect amounts actually claimed or legacy programs no longer open to new applicants. 2Grants approved under the programs and projects of the Arizona Competes and Job Training Funds. Does not include the Federal STEP grant program. Dollar amounts shown are the amounts approved and do not reflect the amounts paid. Grants are paid over time upon achievement of performance milestones.

FOUNDATION



statewide, long-term economic development initiatives, including:

COVID-19 Business Support: To provide resources and guidance during the pandemic, the ACA created many new services and programs including a Small Business Boot Camp Series attended by 2,680 people in FY 20, a hub for reskilling opportunities and career counseling, and two integrated marketing campaigns.

International Trade Offices: Under Governor Ducey's leadership, the ACA opened three new Arizona Trade & Investment Offices in Tel Aviv, Israel, Guanajuato, Mexico, and Chihuahua, Mexico.

2020 CEO Forum: The ACA, Governor Ducey and the Arizona Zanjeros hosted a highly successful CEO Forum event during the Waste Management Phoenix Open, attended by companies from around the U.S., resulting in several project wins to-date.

Arizona Rural Broadband Development Grant: The ACA administered \$3 million in development and planning grants to three companies and four municipalities to enhance broadband connectivity statewide

ACA'S FISCAL YEAR 2020 RESULTS

	1Q	2Q	3Q	4Q	FY20 Goal	FY20 TOTALS
Projected New Jobs	7,850	4,554	3,900	6,147	16,000	22,451
Projected Capital Investment	\$943м	\$1.4в	\$3.3в	\$8.54B	\$1.4в	\$14.17в
Projected Wages	\$59,539	\$78,737	\$63,376	\$73,620	\$54,429	\$67,955

CUMULATIVE RESULTS TOWARDS GOALS

Projected Jobs

Projected Capital Investment

ACA 3-YR 64,957 ACA 5-YR Goal 80,000

ACA 3-YR Performance

ACA 5-YR Goal \$7.0B

ECONOMIC IMPACT OF ACA PERFORMANCE

Multiplier Effect Over 5 Vears

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	Direct, Indirect and Induced Jobs	Economic Output	Tax Revenue	
FY18-19	98,375	\$65.24в	\$1.56в	
FY20	74,594	\$44.80в	\$1.04в	
TOTAL	172,969	\$110.04в	\$2.6в	

 1 Analysis performed by Elliott D. Pollack and Co. based on ACA in-puts; includes temporary construction impacts.