

March 12, 2026

BOARD OF DIRECTORS MEETING

PUBLIC SESSION

ARIZONA
COMMERCE AUTHORITY



FY 26 RESULTS TO DATE



FISCAL YEAR 2026 RESULTS

PROJECTS
48

NEW JOBS
12,990

AVERAGE WAGE
\$78,768

CAPEX
\$9.07B

TARGET INDUSTRIES	TECHNOLOGY & INNOVATION	CONSUMER PRODUCTS & SERVICES	AEROSPACE & DEFENSE	BUSINESS & FINANCIAL SERVICES	BIOSCIENCE & HEALTHCARE	NATURAL RESOURCES	LOGISTICS
BY JOBS	22%	45%	21%	2%	4%	1%	5%
BY PROJECTS	29%	38%	13%	2%	6%	4%	8%

SOUTHWEST



7,433 NEW JOBS
\$7.60B CAPEX

EAST



2,478 NEW JOBS
\$803.03M CAPEX

SOUTHEAST



1,156 NEW JOBS
\$316.35M CAPEX

INTERNATIONAL



981 NEW JOBS
\$150.99M CAPEX

MIDWEST



418 NEW JOBS
\$19.82M CAPEX

CALIFORNIA



524 NEW JOBS
\$179.62M CAPEX

Represents total numbers

CLIENT RECOGNITION



Not all client logos represented

ACA PIPELINE UPDATES



TOTAL PIPELINE BY PROJECT TYPE

Business Attraction & Expansion

MANUFACTURING	HEADQUARTERS	OFFICE	LOGISTICS	DATA CENTER	RESEARCH & DEVELOPMENT	TRAINING FACILITY	MEDICAL FACILITY
341 PROJECTS	49 PROJECTS	20 PROJECTS	44 PROJECTS	10 PROJECTS	18 PROJECTS	9 PROJECTS	4 PROJECTS
JOBS: 108,045 \$152.76B CAPEX WAGES: \$68,117	JOBS: 11,171 \$4.10B CAPEX WAGES: \$88,194	JOBS: 1,871 \$104.68M CAPEX WAGES: \$76,676	JOBS: 4,982 \$1.06B CAPEX WAGES: \$60,069	JOBS: 747 \$22.77B CAPEX WAGES: \$136,838	JOBS: 4,431 \$12.54B CAPEX WAGES: \$120,409	JOBS: 943 \$187.46M CAPEX WAGES: \$78,680	JOBS: 245 \$72.80M CAPEX WAGES: \$89,392

TOTAL **503 PROJECTS** **133,278 JOBS**
\$194.07B CAPEX **\$71,819 WAGES**

*8 PROJECTS LISTED IN OTHER WITH 843 JOBS, \$62,206 WAGE AND \$460.5MM IN CAPEX

INTERNATIONAL UPDATE

**\$44.4
BILLION**

**TOTAL EXPORTS
(2025)**

↑ 37% *2nd-fastest growth in the nation*

Source: U.S. Census Bureau, 2026

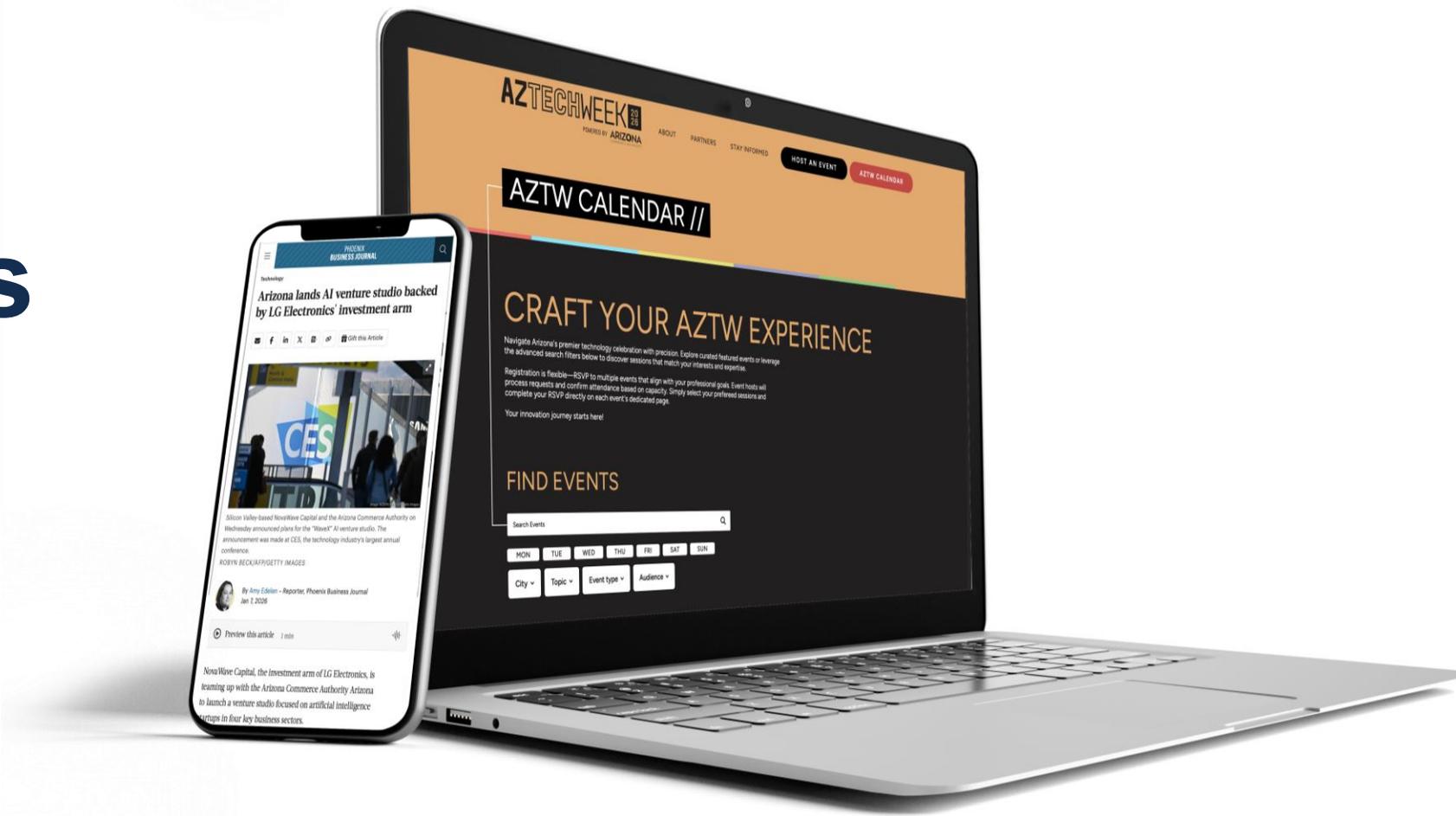
55 FDI projects in 2025, representing **25,000+** potential new jobs

INTERNATIONAL UPDATE



INNOVATION UPDATE

220+ Events
April 6-12, 2026



AZW1NS UPDATE

ARIZONA W1NS

WINNING THE NEXT DECADE AND BEYOND

Full report to be published 3/17



THANK YOU

ACA Board of Directors Meeting

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